

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**

Independent Auditor's Report and Consolidated Financial Statements

December 31, 2020 and 2019

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**

**December 31, 2020 and 2019**

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## Independent Auditor's Report

Board of Trustees  
The National Benevolent Association  
of the Christian Church (Disciples of Christ)  
St. Louis, Missouri

We have audited the accompanying consolidated financial statements of The National Benevolent Association of the Christian Church (Disciples of Christ) ("NBA"), which comprise the consolidated statements of financial position as of December 31, 2020 and 2019, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to NBA's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of NBA's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Trustees  
The National Benevolent Association  
of the Christian Church (Disciples of Christ)  
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*Opinion*

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of NBA as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*BKD, LLP*

St. Louis, Missouri  
May 27, 2021

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)  
Consolidated Statements of Financial Position  
December 31, 2020 and 2019  
(Dollars in Thousands)**

**Assets**

	<u>2020</u>	<u>2019</u>
Cash and cash equivalents	\$ 676	\$ 580
Bequests and other receivable	43	1,107
Contributions receivable	6	24
Prepaid expenses	67	107
Deposits	352	352
Other assets	49	51
Property and equipment, net of accumulated depreciation; 2020 - \$434, 2019 - \$378	262	323
Investments	79,908	74,404
Beneficial interest in perpetual trusts held by related party	759	723
Beneficial interest in perpetual trusts held by third-party	2,631	2,447
	<u>84,753</u>	<u>80,118</u>
Total assets	<u>\$ 84,753</u>	<u>\$ 80,118</u>

**Liabilities and Net Assets**

Accounts payable and accrued expenses	\$ 577	\$ 350
Investments held for affiliated organizations	472	454
Annuity and trust obligations	1,410	1,575
Funds held in trust	3,202	2,999
Deferred revenue	302	-
Note payable to related party	224	272
Other	292	367
	<u>6,479</u>	<u>6,017</u>
Total liabilities	<u>6,479</u>	<u>6,017</u>
<b>Net Assets</b>		
Without donor restrictions	49,092	45,480
With donor restrictions	29,182	28,621
	<u>78,274</u>	<u>74,101</u>
Total net assets	<u>78,274</u>	<u>74,101</u>
Total liabilities and net assets	<u>\$ 84,753</u>	<u>\$ 80,118</u>

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)  
Consolidated Statements of Activities  
Years Ended December 31, 2020 and 2019  
(Dollars in Thousands)**

	<b>2020</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<b>Revenues, Gains and Other Support</b>			
Fees for services	\$ 73	\$ -	\$ 73
Contributions	363	9	372
Bequests and other planned gift distributions	10	-	10
Investment return, net	5,521	2,145	7,666
Gain on deferred gift values	139	63	202
Change in beneficial interest in perpetual trusts	-	237	237
Net assets released from restrictions	1,893	(1,893)	-
Other	6	-	6
	<u>8,005</u>	<u>561</u>	<u>8,566</u>
Total revenues, gains and other support			
<b>Expenses</b>			
Program services	2,733	-	2,733
Management and general	1,184	-	1,184
Fundraising	476	-	476
	<u>4,393</u>	<u>-</u>	<u>4,393</u>
Total expenses			
<b>Change in Net Assets</b>	3,612	561	4,173
<b>Net Assets, Beginning of Year</b>	<u>45,480</u>	<u>28,621</u>	<u>74,101</u>
<b>Net Assets, End of Year</b>	<u>\$ 49,092</u>	<u>\$ 29,182</u>	<u>\$ 78,274</u>

**2019**

<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
\$ 108	\$ -	\$ 108
485	51	536
130	-	130
7,944	4,215	12,159
277	31	308
-	436	436
1,177	(1,177)	-
25	-	25
<u>10,146</u>	<u>3,556</u>	<u>13,702</u>
2,017	-	2,017
1,130	-	1,130
583	-	583
<u>3,730</u>	<u>-</u>	<u>3,730</u>
6,416	3,556	9,972
<u>39,064</u>	<u>25,065</u>	<u>64,129</u>
<u>\$ 45,480</u>	<u>\$ 28,621</u>	<u>\$ 74,101</u>

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)  
Consolidated Statements of Functional Expenses  
Years Ended December 31, 2020 and 2019  
(Dollars in Thousands)**

	<b>2020</b>			
	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Total Expenses</b>
Wages, benefits and program consultants	\$ 1,046	\$ 683	\$ 311	\$ 2,040
Staff travel	49	13	10	72
Mission grants	465	-	28	493
COVID response grants	1,000	-	-	1,000
Mission events	66	-	-	66
Publication and information events	4	13	17	34
Office, information technology and other	63	121	56	240
Professional services	35	284	52	371
Depreciation and amortization	5	59	2	66
Interest	-	11	-	11
	<u>\$ 2,733</u>	<u>\$ 1,184</u>	<u>\$ 476</u>	<u>\$ 4,393</u>
Totals	<u>\$ 2,733</u>	<u>\$ 1,184</u>	<u>\$ 476</u>	<u>\$ 4,393</u>
	<b>2019</b>			
	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Total Expenses</b>
Wages, benefits and program consultants	\$ 1,195	\$ 656	\$ 333	\$ 2,184
Staff travel	189	38	47	274
Mission grants	314	-	51	365
Mission events	201	-	1	202
Publication and information events	38	55	78	171
Office, information technology and other	62	122	48	232
Professional services	11	187	23	221
Depreciation and amortization	7	59	2	68
Interest	-	13	-	13
	<u>\$ 2,017</u>	<u>\$ 1,130</u>	<u>\$ 583</u>	<u>\$ 3,730</u>
Totals	<u>\$ 2,017</u>	<u>\$ 1,130</u>	<u>\$ 583</u>	<u>\$ 3,730</u>



**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**  
Consolidated Statements of Cash Flows  
Years Ended December 31, 2020 and 2019  
(Dollars in Thousands)

	2020	2019
<b>Operating Activities</b>		
Change in net assets	\$ 4,173	\$ 9,972
Items not requiring (providing) operating activities cash flows		
Depreciation and amortization	66	68
Net realized and unrealized gains on investments	(7,593)	(12,051)
Gain on beneficial interest in perpetual trusts	(237)	(436)
Change in deferred gift values - annuity and trust obligations	(202)	(308)
Change in investments held for affiliates	18	(72)
Changes in		
Bequests and other receivable	1,064	846
Contributions receivable	18	17
Prepaid expenses	40	(36)
Accounts payable and accrued expenses	227	(17)
Deferred revenue	302	-
Other assets and liabilities	(73)	50
Net cash used in operating activities	(2,197)	(1,967)
<b>Investing Activities</b>		
Purchase of property and equipment	(5)	(7)
Purchase of investments	(8,438)	(15,033)
Proceeds from disposition of investments	10,762	17,088
Net cash provided by investing activities	2,319	2,048
<b>Financing Activities</b>		
Principal payments on notes payable to related party	(48)	(47)
Payment of annuity obligations	(251)	(277)
Net proceeds from planned giving program	273	289
Net cash used in financing activities	(26)	(35)
<b>Increase in Cash and Cash Equivalents</b>	96	46
<b>Cash and Cash Equivalents, Beginning of Year</b>	580	534
<b>Cash and Cash Equivalents, End of Year</b>	\$ 676	\$ 580
<b>Supplemental Cash Flows Information</b>		
Interest paid	\$ 11	\$ 13

# The National Benevolent Association of the Christian Church (Disciples of Christ)

## Notes to Consolidated Financial Statements

December 31, 2020 and 2019

(Dollars in Thousands)

### Note 1: Nature of Operations and Summary of Significant Accounting Policies

#### ***Nature of Operations***

The National Benevolent Association (“NBA”) is the social and health services general ministry of the Christian Church (Disciples of Christ) with a central office located in St. Louis, Missouri. NBA is a Missouri not-for-profit corporation. The mission statement of the NBA is:

*Following God’s call, the National Benevolent Association exists to inspire and connect the people and ministries of the Christian Church (Disciples of Christ), to accompany one another in the creation of communities of compassion and care and to advocate for the well-being of humanity.*

The NBA partners with local congregations, regional and general ministries of the Christian Church (Disciples of Christ), and a variety of Disciples-related health and social service providers, *i.e.*, agencies. The NBA equips and collaborates with partner organizations that provide direct care to those in need through affordable housing, spiritual care for the incarcerated, children and family services, programs for adults with intellectual and developmental disabilities, care and advocacy for older adults, and initiatives responding to hunger, to name only a few.

In affiliation with nonprofit agencies and projects, there are times that the NBA enters into Memorandums of Understanding (MOU) with Disciples’ related health and social service providers in their work. The MOU serves to define and clarify the NBA’s affiliation with these organizations. As affiliated partners, the NBA can be publicly listed with each organization. Reciprocally, the NBA will list the agency and/or project with whom they are affiliated. Each MOU details the specifics of the relationship between the NBA and the particular service provider. Individual MOU’s may include items such as: funding grants; coaching services; access to NBA’s networks of health and social service ministries; marketing and communication assistance in their local community and across the Christian Church (Disciples of Christ).

#### ***Principles of Consolidation***

The consolidated financial statements include the accounts of NBA and the National Benevolent Foundation, a Missouri nonprofit corporation of which NBA is the sole corporate member. All significant intercompany accounts and transactions have been eliminated.

#### ***Use of Estimates***

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues, expenses, gains, losses and other changes in net assets during the reporting period. Actual results could differ from those estimates.

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**  
**Notes to Consolidated Financial Statements**  
**December 31, 2020 and 2019**  
**(Dollars in Thousands)**

***Cash and Cash Equivalents***

NBA considers all liquid investments with original maturities of three months or less to be cash equivalents. Uninvested cash and cash equivalents included in investment accounts, including endowment accounts, are not considered to be cash and cash equivalents. At December 31, 2020 and 2019, cash equivalents consisted of a certificate of deposit.

At December 31, 2020, NBA's cash accounts exceeded federally insured limits by approximately \$135,000.

***Contributions, Bequests and Other Receivables***

Gifts of cash and other assets received without donor stipulations are reported as revenue and net assets without donor restrictions. Gifts received with a donor stipulation that limits their use are reported as revenue and net assets with donor restrictions. When a donor stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Gifts and investment income that are originally restricted by the donor and for which the restriction is met in the same time period are recorded as revenue with donor restrictions and then released from restriction.

Donations of property and equipment are recorded as support at their estimated fair value at the date of donation. Gifts of land, buildings, equipment and other long-lived assets are reported as revenue and net assets without donor restrictions unless explicit donor stipulations specify how such assets must be used, in which case the gifts are reported as revenue and net assets with donor restrictions. Absent explicit donor stipulations for the time long-lived assets must be held, expirations of restrictions resulting in reclassification of net assets with donor restrictions as net assets without donor restrictions are reported when the long-lived assets are placed in service.

Unconditional gifts including bequests in liquidation expected to be collected within one year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are reported at the present value of estimated future cash flows.

Conditional gifts depend on the occurrence of a specified future and uncertain event to bind the potential donor and are recognized as assets and revenue when the conditions are substantially met and the gift becomes unconditional. NBA is the income beneficiary to a number of trusts held by a related party as trustee where the trustee has been granted variance power. As these amounts can be changed at any time by the trustee, no asset has been recorded. Contribution revenue is recognized as amounts are received on an annual basis and was \$71 and \$61 for 2020 and 2019, respectively.

# **The National Benevolent Association of the Christian Church (Disciples of Christ)**

## **Notes to Consolidated Financial Statements**

**December 31, 2020 and 2019**

**(Dollars in Thousands)**

### ***Investments***

NBA measures securities at fair value. These investments include investments held in trust in conjunction with pooled investment trusts, living trusts, unitrusts, annuity trusts and those investments permanently restricted by donors in conjunction with endowment agreements from other investments.

### ***Net Investment Return***

Investment return includes dividend, interest and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, less external investment expenses. Gains and losses on the sale of securities are recorded on the trade date and are determined using the specific identification method. Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in net assets with donor restrictions and then released from restriction. Other investment return is reflected in the consolidated statements of activities as with or without donor restriction based upon the existence of any donor or legally imposed restrictions.

NBA maintains pooled investment accounts for its endowments. Investment income and realized and unrealized gains and losses from securities in the pooled investment accounts are allocated monthly to the individual endowments based on the relationship of the fair value of the interest of each endowment to the total fair value of the pooled investments accounts, as adjusted for additions to or deductions from those accounts.

### ***Irrevocable Split-Interest Agreements***

NBA is the trustee of certain irrevocable split-interest agreements, including pooled life income funds, unitrusts and annuity trusts. Under the terms of these instruments, NBA is named as the trustee, current distributions are made to specified individuals and a remainder interest is to be distributed to NBA. Unitrusts are accounted for using the standard method, which pays the donors based on a fixed percentage. NBA is also the issuer of gift annuity agreements under which NBA, in exchange for a transfer of cash or other property, is obligated to pay an annuity to one or two individuals for their remaining lives. NBA recognizes any assets transferred as part of the initial payment at their fair values. Liabilities for the future payments to annuitants are recorded using published actuarial life expectancies and the Applicable Federal Rate at the date of the gift. Prior to 2006, NBA used assumed discount rates ranging from 11 percent to 4 percent. The difference between the fair value of donated assets and the calculated liability is recognized as contribution revenue in the year the irrevocable gift is made.

Each year, NBA recognizes net gains and losses on deferred gift values based on the investment income and market appreciation (depreciation) of trust assets, distributions to annuitants and releases of remainder trusts or gift annuities. Assets of the pooled life income funds, unitrusts and

# The National Benevolent Association of the Christian Church (Disciples of Christ)

## Notes to Consolidated Financial Statements

December 31, 2020 and 2019

(Dollars in Thousands)

annuity trusts are held by NBA as the trustee pursuant to the terms of specific trust agreements. Assets transferred to NBA in exchange for a gift annuity become property of NBA and are not held in trust.

### ***Property and Equipment***

Property and equipment are recorded at cost, less accumulated depreciation and amortization, except for property received by gifts which is recorded at fair value on the date of receipt. Property and equipment are depreciated on a straight-line basis over the useful life of each asset. Leasehold improvements are amortized over the shorter of the lease term or respective estimated useful lives.

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Leasehold improvements	3-10 years
Furniture and equipment	3-15 years

### ***Long-Lived Asset Impairment***

NBA evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the years ended December 31, 2020 and 2019.

### ***Investments Held for Affiliated Organizations***

Investments held for affiliated organizations represent investments held by NBA in a pooled investment account on behalf of affiliated agencies.

### ***Other Liabilities***

Other liabilities are comprised of reserves established for self-insurance and other insurance reserves for the benefit of NBA and endowment funds held for the benefit of other entities.

### ***Liability for Annuity and Trust Obligations***

Liability for annuity and trust obligations represent the net present value of future payments due under irrevocable agreements written in conjunction with certain deferred gift programs.

# The National Benevolent Association of the Christian Church (Disciples of Christ)

## Notes to Consolidated Financial Statements

December 31, 2020 and 2019

(Dollars in Thousands)

### ***Funds Held in Trust***

Funds held in trust are comprised primarily of revocable deferred gift deposit agreements and various unitrusts, annuity trusts, gift annuities and pooled fund agreements whose residual beneficiaries are not-for-profit entities other than NBA.

### ***Net Assets***

Net assets, revenues, gains and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions. Net assets without donor restrictions are available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for various future potential needs of NBA. Net assets with donor restrictions are subject to donor imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

### ***Fees for Services***

Fees for services are comprised largely of revenues from the Xplor program which were \$30 and \$66 in 2020 and 2019, respectively. Xplor program revenues are payments received by NBA from hosting churches in amounts that approximate stipends and benefits paid to Xplor residents. The balance of fees for services revenues for the current year are fees charged for services performed by the accounting staff, \$43 and \$42, in 2020 and 2019, respectively, for services such as outsourced accounting and funds management.

### ***Deferred Revenue - Payment Protection Program (PPP) Loan***

On March 27, 2020, the President signed into law the *Coronavirus Aid, Relief and Economic Security Act* (CARES). On April 9, 2020, NBA received a loan in the amount of \$302 pursuant to the PPP. NBA anticipates using all of the proceeds to make eligible payments and, therefore, expects substantially all of the loan will be forgiven. NBA has elected to account for the PPP loan as deferred revenue in accordance with the Financial Accounting Standards Board Accounting Standards Codification Topic 958-605, *Revenue Recognition*. Revenue is recognized when conditions are met, which include meeting FTE and salary reduction requirements and incurring eligible expenditures. PPP loans are subject to audit and acceptance by the U.S. Department of Treasury, Small Business Administration, or lender; as a result of such audit, adjustments could be required to the recognition of revenue. As such, the loan has been recorded as deferred revenue on the consolidated statements of financial position and has been included in the change in deferred revenue within operating activities on the consolidated statements of cash flows.

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**

**Notes to Consolidated Financial Statements**

**December 31, 2020 and 2019**

**(Dollars in Thousands)**

***Income Taxes***

NBA is exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law, pursuant to a group exemption letter issued to the Disciples of Christ. However, NBA is subject to federal income tax on any unrelated business taxable income.

***Functional Allocation of Expenses***

The costs of supporting the various programs and other activities have been summarized on a functional basis in the consolidated statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general and fundraising categories based on the best estimates of management.

***Pandemic***

As a result of the spread of the SARS-CoV-2 virus and the incidence of COVID-19, economic uncertainties have arisen which may affect the financial position, results of operations and cash flows of NBA. The duration of these uncertainties and the ultimate financial effects cannot be reasonably estimated at this time.

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**

**Notes to Consolidated Financial Statements**

**December 31, 2020 and 2019**

**(Dollars in Thousands)**

**Note 2: Investments**

Investments at December 31, 2020 and 2019, consisted of the following:

	<b>2020</b>	<b>2019</b>
Money market funds	\$ 83	\$ 75
Stock and stock funds	4	4
Mutual funds		
Balanced funds	1,661	1,674
Fixed income	902	801
Other	1,121	1,080
Christian Church Foundation funds		
Total return plan	75,112	69,717
Annuity growth plan		
Money market funds	29	33
U.S. Treasury securities	49	52
Mutual funds		
Large cap	156	147
Balanced funds	424	452
Fixed income	230	216
Other	137	153
	<u>\$ 79,908</u>	<u>\$ 74,404</u>

**Note 3: Property and Equipment**

Property and equipment at December 31, 2020 and 2019, consists of:

	<b>2020</b>	<b>2019</b>
Leasehold improvements	\$ 464	\$ 464
Furniture and equipment	<u>232</u>	<u>237</u>
	696	701
Less accumulated depreciation and amortization	<u>434</u>	<u>378</u>
	<u>\$ 262</u>	<u>\$ 323</u>



**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**  
**Notes to Consolidated Financial Statements**  
**December 31, 2020 and 2019**  
**(Dollars in Thousands)**

**Note 4: Beneficial Interest in Perpetual Trusts**

Trusts Held by Related Party

NBA and the Christian Church Foundation, Inc. (the “Foundation”) are related parties that are not financially interrelated organizations. Each organization is one of 18 General Ministries of the Christian Church (Disciples of Christ). These ministries address broad areas of work, central administrative functions and specialized study and services to meet responsibilities of the Church in its mission of witness and service to the world. In the absence of donor restrictions, the Foundation has discretionary control over the amounts and timing of its distributions to NBA.

The Foundation has not made contributions to NBA, other than required pass-through contributions due, during the years ended December 31, 2020 and 2019. NBA assets held by the Foundation are recorded at fair value by the Foundation. NBA has recorded a beneficial interest in trust at December 31, 2020 and 2019, of approximately \$759 and \$723, respectively. The change in value of the beneficial interest in trust is recorded on a separate line within revenues on the consolidated statements of activities.

Trusts Held by Third-Party

NBA is the beneficiary under a number of perpetual trusts administered by outside parties. Under the terms of the trusts, NBA has the irrevocable right to receive a portion of income earned on trust assets in perpetuity, but never receives the assets held in the trusts. The estimated value of the expected future cash flows is \$2,631 and \$2,447, which represents the fair value of trust assets at December 31, 2020 and 2019, respectively. The income received from these trusts for 2020 and 2019 was \$120 and \$108, respectively.

**Note 5: Annuities and Trusts Payable**

NBA is the recipient of gift annuities and other charitable trusts which require future payments to the donor or their named beneficiaries. The assets received from the donor are recorded at fair value. NBA has recorded a liability at December 31, 2020 and 2019, of approximately \$1,410 and \$1,575, respectively, which represents the present value of the future annuity obligations. The liability has been determined using discount rates ranging from 2 percent to 11 percent, based on applicable mortality tables.

NBA administers various charitable remainder trusts. A charitable remainder trust provides for the payment of distributions to the grantor or other designated beneficiaries over the trust’s term (usually the designated beneficiary’s lifetime). At the end of the trust’s term, the remaining assets are available for the use of NBA. The portion of the trust attributable to the future interest of NBA is recorded in the consolidated statements of activities as contributions with donor restrictions in the period the trust is established. Assets held in the charitable remainder trusts are recorded at fair value in NBA’s consolidated statements of financial position. On an annual basis, NBA revalues the liability to make distributions to the designated beneficiaries based on actuarial assumptions.

**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**

**Notes to Consolidated Financial Statements**

**December 31, 2020 and 2019**

**(Dollars in Thousands)**

**Note 6: Note Payable to a Related Party**

NBA has a note payable agreement with the Board of Church Extension of Disciples of Christ, Inc. At December 31, 2020 and 2019, there was \$224 and \$272, respectively, outstanding on the note payable. \$5 is payable monthly including interest at 4.25 percent and 4.50 percent at December 31, 2020 and 2019, respectively. The note expires in March 2025 and secured by a hold on funds on deposit with Christian Church Foundation.

The maturity table was also modified to account for these payment terms.

Aggregate annual maturities of notes payable at December 31, 2020, are:

2021	\$	49
2022		51
2023		54
2024		56
2025		14
		<hr/>
	\$	224
		<hr/> <hr/>

**Note 7: Net Assets**

***Net Assets Without Donor Restrictions***

Net assets without donor restrictions are available for the following purposes or periods:

	<b>2020</b>	<b>2019</b>
	<hr/>	<hr/>
Undesignated	\$ 4,113	\$ 4,708
Designated by Board for Permanent Fund	42,166	38,129
Designated by Board for Mission Direct Fund	751	698
Designated by Board for Operating Reserve	2,062	1,945
	<hr/>	<hr/>
	\$ 49,092	\$ 45,480
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**The National Benevolent Association of the  
Christian Church (Disciples of Christ)**

**Notes to Consolidated Financial Statements**

**December 31, 2020 and 2019**

**(Dollars in Thousands)**

***Net Assets With Donor Restrictions***

Net assets with donor restrictions are available for the following purposes or periods:

	<b>2020</b>	<b>2019</b>
Subject to expenditure for a specified purpose		
NBA Ministry Programs	\$ 3,124	\$ 3,864
Funds held by Christian Church Foundation, Inc.	159	152
Deferred gift agreements	845	798
	4,128	4,814
Subject to endowment spending policy and appropriation		
Restricted by donors for general use	22,423	21,360
Not subject to spending policy or appropriation		
Beneficial interest in perpetual trusts	2,631	2,447
	\$ 29,182	\$ 28,621

***Net Assets Released from Restrictions***

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors. For the years ended December 31, 2020 and 2019, restricted net assets were released as follows:

	<b>2020</b>	<b>2019</b>
Expiration of time restrictions	\$ 7	\$ 31
NBA Ministry Programs support	1,886	1,146
	\$ 1,893	\$ 1,177

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### Note 8: Pension Plan

The employees of NBA can participate in a contributory, defined benefit pension plan which is administered by the Pension Fund of the Christian Church (Disciples of Christ), Indianapolis, Indiana. This is a multiemployer pension plan which does not accumulate data on an individual employer basis and accordingly, such disclosure is not possible. The defined benefit plan is fully funded by NBA calculated as 14 percent of the employee's salary requiring no employee contribution. Total pension expense for 2020 and 2019 was \$187 and \$176, respectively.

Effective June 2019, the NBA entered into a new agreement with Pension Fund adding an additional version of the defined contribution plan whereby employees may elect to direct the 14 percent formerly directed to the defined benefit plan, into the defined contribution tax savings plan. The defined contribution tax deferred savings plan was offered to all employees during 2020 in addition to the defined benefit plan whereby the employee may make contributions, but there is no NBA funding match.

### Note 9: Significant Estimates and Concentrations

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

#### ***Insurance***

Since 1995, NBA has purchased insurance for workers' compensation with between a \$250 and \$350 deductible per occurrence. At December 31, 2020 and 2019, based on actuarial estimates, NBA has provided an accrual of \$53 and \$137, respectively. At December 31, 2020 and 2019, the insurers are holding approximately \$352, in collateral for these related occurrences, which are included as deposits in the consolidated statements of financial position. Effective March 2005, NBA has workers' compensation insurance with no deductible per occurrence.

#### ***Investments***

NBA invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying statements of financial position.

#### ***Contributions***

Approximately 19 percent of all contribution revenue was from one donor in 2019.

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***Bequests and Other Receivable***

Approximately 95 percent of net bequests and other receivables were from one estate at December 31, 2019.

**Note 10: Disclosures About Fair Value of Assets**

Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1** Quoted prices in active markets for identical assets
- Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets; quoted prices in active markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets
- Level 3** Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets

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### **Recurring Measurements**

The following tables present the fair value measurements of assets recognized in the accompanying consolidated statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at December 31, 2020 and 2019:

	2020			
	Fair Value	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Money market funds	\$ 83	\$ 83	\$ -	\$ -
Stock and stock funds	\$ 4	\$ 4	\$ -	\$ -
Mutual funds				
Balanced funds	\$ 1,661	\$ 1,661	\$ -	\$ -
Fixed income	\$ 902	\$ 902	\$ -	\$ -
Other	\$ 1,121	\$ 1,121	\$ -	\$ -
Christian Church Foundation funds				
Total return plan	\$ 75,112	\$ 262	\$ 74,850	\$ -
Annuity growth plan				
Money market funds	\$ 29	\$ 29	\$ -	\$ -
U.S. Treasury securities	\$ 49	\$ -	\$ 49	\$ -
Mutual funds				
Large cap	\$ 156	\$ 156	\$ -	\$ -
Balanced funds	\$ 424	\$ 424	\$ -	\$ -
Fixed income	\$ 230	\$ 230	\$ -	\$ -
Other	\$ 137	\$ 137	\$ -	\$ -
Beneficial interest in perpetual trusts				
Held by related party	\$ 759	\$ -	\$ 759	\$ -
Held by third-party	\$ 2,631	\$ -	\$ 2,631	\$ -

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	2019			
	Fair Value	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Money market funds	\$ 75	\$ 75	\$ -	\$ -
Equity securities	\$ 4	\$ 4	\$ -	\$ -
Mutual funds				
Balanced funds	\$ 1,674	\$ 1,674	\$ -	\$ -
Fixed income	\$ 801	\$ 801	\$ -	\$ -
Other	\$ 1,080	\$ 1,080	\$ -	\$ -
Christian Church Foundation funds				
Total return plan	\$ 69,717	\$ 262	\$ 69,455	\$ -
Annuity growth plan				
Money market funds	\$ 33	\$ 33	\$ -	\$ -
U.S. Treasury securities	\$ 52	\$ -	\$ 52	\$ -
Mutual funds				
Large cap	\$ 147	\$ 147	\$ -	\$ -
Balanced funds	\$ 452	\$ 452	\$ -	\$ -
Fixed income	\$ 216	\$ 216	\$ -	\$ -
Other	\$ 153	\$ 153	\$ -	\$ -
Beneficial interest in perpetual trusts				
Held by related party	\$ 723	\$ -	\$ 723	\$ -
Held by third-party	\$ 2,447	\$ -	\$ 2,447	\$ -

Following is a description of the valuation methodologies and inputs used for instruments measured at fair value on a recurring basis and recognized in the accompanying consolidated statements of financial position, as well as the general classification of such instruments pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended December 31, 2020.

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### ***Investments***

Where quoted market prices are available in an active market, investments are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of investments with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities and cash flows. Such investments are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, investments are classified within Level 3 of the hierarchy. NBA has no Level 3 investments.

A majority of the investments held by NBA for endowment purposes are held at the Christian Church Foundation. NBA holds units within the Total Return Fund which represents their proportionate share of the fund and the underlying investments. The Total Return Fund consists of domestic and international equity securities, fixed income securities, alternative strategies and real assets.

### ***Beneficial Interest in Perpetual Trusts***

Fair value is estimated at the present value of the future distributions expected to be received over the term of the agreement. Due to the nature of the valuation inputs, the interest is classified within Level 2 of the hierarchy.

### **Note 11: Endowment**

NBA's endowment consists of approximately 160 individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the governing body to function as endowments (board-designated endowment funds). As required by accounting principles generally accepted in the United States of America (GAAP), net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

NBA's governing body is subject to the State of Missouri Prudent Management of Institutional Funds Act (SPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the governing body appropriates such amounts for expenditures. The governing body of NBA has interpreted SPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, NBA considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. NBA has



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interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. Additionally, in accordance with SPMIFA, NBA considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. Duration and preservation of the fund
2. Purposes of NBA and the fund
3. General economic conditions
4. Possible effect of inflation and deflation
5. Expected total return from investment income and appreciation or depreciation of investments
6. Other resources of NBA
7. Investment policies of NBA

The composition of net assets by type of endowment fund at December 31, 2020 and 2019, was:

	<b>2020</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Board-designated endowment funds	\$ 42,166	\$ -	\$ 42,166
Donor restricted endowment funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	14,882	14,882
Accumulated investment gains	-	7,541	7,541
Total endowment funds	\$ 42,166	\$ 22,423	\$ 64,589
	<b>2019</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Board-designated endowment funds	\$ 38,129	\$ -	\$ 38,129
Donor restricted endowment funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	14,879	14,879
Accumulated investment gains	-	6,481	6,481
Total endowment funds	\$ 38,129	\$ 21,360	\$ 59,489

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Changes in endowment net assets for the years ended December 31, 2020 and 2019, were:

	<b>2020</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Endowment net assets, beginning of year	\$ 38,129	\$ 21,360	\$ 59,489
Investment return, net	4,625	1,885	6,510
Contributions	1,057	3	1,060
Other transfers	-	30	30
Appropriation of endowment assets for expenditure per spending policy	(1,645)	(855)	(2,500)
Endowment net assets, end of year	<u>\$ 42,166</u>	<u>\$ 22,423</u>	<u>\$ 64,589</u>
	<b>2019</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Endowment net assets, beginning of year	\$ 32,389	\$ 18,067	\$ 50,456
Investment return, net	6,783	3,605	10,388
Contributions	550	466	1,016
Other transfers	-	79	79
Appropriation of endowment assets for expenditure per spending policy	(1,593)	(857)	(2,450)
Endowment net assets, end of year	<u>\$ 38,129</u>	<u>\$ 21,360</u>	<u>\$ 59,489</u>

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level NBA is required to retain as a fund of perpetual duration pursuant to donor stipulation or SPMIFA. There were no deficiencies in donor-restricted endowments at December 31, 2020 or 2019.

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In investing the funds of its endowments assets, NBA has adopted a total return strategy in which investment returns are achieved through both current yield and realized/unrealized capital appreciation and which target a diversified asset allocation that places a greater emphasis on equity based securities to achieve long-term return objectives within prudent risk constraints. To that end, NBA has invested the majority of its endowments in the Common Fund and the Campbell Fund maintained by the Christian Church Foundation (Disciples of Christ). The long-term return, net of maximum costs and expenses, are 5.5 percent for the Common Fund and 6.4 percent for the Campbell Fund and which assume a moderate level of investment risk although actual returns in a given year will vary. Other transfers include a board designated transfer to an operating reserve from endowment net assets without donor restriction and release of funds to a separated unit from endowment net assets with donor restrictions.

In order to provide a predictable stream of funding to programs from its endowment funds while seeking to maintain the purchasing power of the permanent funds, NBA has appropriated for expenditure each year 4.5 percent of the average fair value of the fund invested in the Board Designated Permanent Fund and the donor restricted endowment funds. Over the long term, NBA believes that these expenditures will allow its endowment funds to grow at an average rate that will exceed the spending rate and maintain the purchasing power of its endowment funds.

### Note 12: Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of December 31, 2020 and 2019, comprise the following:

	<b>2020</b>	<b>2019</b>
Financial assets		
Cash and cash equivalents	\$ 676	\$ 580
Investments	79,908	74,404
Total financial assets	80,584	74,984
Less investments		
Restricted by donors for endowment	21,988	20,941
Restricted by donor with purpose restrictions	2,972	3,667
Investments held for affiliated organizations	472	454
To support gift annuities and other planned giving instruments	3,668	3,646
To support other trusts	2,230	2,070
Board designated as Permanent Fund	42,166	38,129
Board designated as Mission Direct Fund	751	698
Financial assets available to meet cash needs for general expenditures within one year	\$ 6,337	\$ 5,379

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The board designated funds deducted from financial assets above are not intended to be spent for general expenditures, however, these amounts could be made available by vote of the Board of Trustees if necessary. The Permanent Fund is subject to a spending rate appropriation of 4.5 percent as part of the board's annual budget approval and appropriation, however the Mission Direct fund is not subject to a spending rate appropriation per the Board of Trustee policy for that fund.

The primary source of cash for the NBA's operating expenditures is appropriated spending rate drawn on the NBA's invested funds at the Christian Church Foundation. The organization maintains cash balances adequate to cover upcoming expenditures for an approximate 50-day window. NBA allows the bulk of the remaining funds to be fully invested in pooled funds at the Christian Church Foundation. Cash balances are developed daily, net of known outstanding checks, and compared to cash needs for the next 50 days. Liquidations are then made, monthly if needed, based on this analysis. During the years ended December 31, 2020 and 2019, the level of liquidity and reserves was managed within the policy requirements.

**Note 13: Subsequent Events**

Subsequent events have been evaluated through May 27, 2021, which is the date the consolidated financial statements were available to be issued.